

## **DECISION MAKING USING FUZZY PROMETHEE FOR REVERSE SUPPLY CHAIN MANAGEMENT OUTSOURCING**

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### **ABSTRACT**

The rising awareness about environmental issues and the need to outrank the competitors necessitates reverse supply chain management. By implementing reverse supply chain process, the industries are able to recapture the products value and can minimize the production cost. The implementation of reverse supply chain management requires huge investment and upgraded technology. Hence most of the manufacturing sectors are outsourcing reverse supply chain management. When it comes to outsourcing, selection of appropriate supplier becomes a problem for industries. In this study, fuzzy Preference Ranking Organization Method for Enrichment Evaluation (fuzzy PROMETHEE) methodology is applied to select the best reverse supply chain management from five alternatives by four decision makers considering ten factors.

**Keywords:** *Environmental Issues, Fuzzy PROMETHEE, Outsourcing, Reverse Supply Chain Process*

### **INTRODUCTION**

In recent years, outsourcing has become a common phenomenon observed in many manufacturing firms. In general, outsourcing is defined as the process of purchasing service or materials that are already provided by some external agencies. Companies prefer outsourcing for many reasons like effective procurement service, technology feasibility, cost optimization, flexibility and reducing number of employees. Outsourcing is commonly witnessed in industries like healthcare, accounting, IT sectors, manufacturing sectors and R&Ds. A study states that Apple, Nike, IBM, Cisco and Wal-Mart are the most outsourcing companies in the world. A study carried by Chen et al. [1] on outsourcing in IT sectors indicates that most of the IT sectors are outsourcing for cost reduction and to focus more on internal resources. Most of the manufacturing industries are adopting reverse supply chain management as a step to curb production cost while emphasizing on environmental concern. Further, to combat the menace of End of Life (EOL) product and for effective waste management, reverse logistics (RL) is mandatory. As stated by Sarkis et al. [2], RL is defined as the process of co-coordinating activities such as process planning, effective cost management, inventory control from post-consumption to pre-consumption for proper disposal or recapturing value. Factors such as poor commitment from top management, lack of technology advancement and capital constraints are identified as potential

### **MATERIALS AND METHODS**

Preference Ranking Organization Method for Enrichment Evaluations (PROMETHEE) methodology in fuzzy context is used for selecting the best reverse logistics network. The evaluation methodology is a combination PROMETHEE developed by [14] and fuzzy logics by [15]. The following are the steps involved in fuzzy PROMETHEE. Step 1: Establish criteria, decision makers and alternatives. Let there be  $i$  criteria,  $j$  alternatives and  $n$  decision makers. Step 2: Define linguistics values and respective triangular fuzzy number. In this study, a five-scale linguistics variable with corresponding triangular fuzzy number is used to rate the criteria and prioritize the alternatives. Table 1 displays the five-scale linguistics variable and their corresponding fuzzy number. Step 3: Aggregate the ratings provided by Decision makers. Using equation (1), the average priority weight of criteria is calculated.

## RESULTS AND DISCUSSION

From the average priority weight of factors (Table 2), it could be understood that while selecting third party reverse logistics provider, environmental compliance of the service provider must be given top priority. Other factors such as Effective disposal system (F<sub>2</sub>), cost (F<sub>4</sub>) and Handling capacity (F<sub>8</sub>) must be noticed while selecting service provider. Based on the results as shown in fig. 1, the alternative A<sub>5</sub> provides best reverse supply chain management. It should be noticed that the alternative A<sub>5</sub> outranks all other alternatives in vital factors concerning environmentally assisted reverse logistic provider.

**Table I: Linguistics variable with respective fuzzy numbers**

Linguistic Variable for Criteria weighting	Fuzzy Number	Performance Rating
Very High (VH)	(0.75, 1.00, 1.00)	Best (B)
High (H)	(0.50, 0.75, 1.00)	Good (G)
Medium (M)	(0.25, 0.50, 0.75)	Fair (F)
Low (L)	(0.00, 0.25, 0.50)	Poor (P)
Very Low (VL)	(0.00, 0.00, 0.25)	Worst (W)

**Table II: Weight of each factor**

	D1	D2	D3	D4	Fuzzy Weight
F1	VH	H	VH	VH	(0.6875, 0.9375, 1.00)
F2	VH	VH	VH	VH	(0.75, 1.00, 1.00)
F3	VH	H	H	H	(0.5625, 0.8125, 1.00)
F4	VH	VH	VH	VH	(0.75, 1.00, 1.00)
F5	VH	H	H	M	(0.50, 0.75, 0.9375)
F6	VH	VH	VH	VH	(0.75, 1.00, 1.00)
F7	M	H	H	M	(0.50, 0.625, 0.875)
F8	H	M	L	VH	(0.375, 0.625, 0.8125)
F9	H	H	H	H	(0.50, 0.75, 1.00)
F10	VH	VH	VH	VH	(0.75, 1.00, 1.00)

**Table- III. Normalized fuzzy decision matrix**

	A1	A2	A3	A4	A5
F1	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)	(0.50, 0.75, 1.00)	(0.50, 0.75, 1.00)	(0.50, 0.75, 1.00)
F2	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)
F3	(0.50, 0.75, 1.00)	(0.50, 0.75, 1.00)	(0.50, 0.75, 1.00)	(0.25, 0.50, 0.75)	(0.50, 0.75, 1.00)
F4	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)
F5	(0.50, 0.75, 1.00)	(0.50, 0.75, 1.00)	(0.50, 0.75, 1.00)	(0.50, 0.75, 1.00)	(0.50, 0.75, 1.00)
F6	(0.50, 0.75, 1.00)	(0.50, 0.75, 1.00)	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)
F7	(0.50, 0.75, 1.00)	(0.50, 0.75, 1.00)	(0.25, 0.50, 0.75)	(0.25, 0.50, 0.75)	(0.25, 0.50, 0.75)
F8	(0.25, 0.50, 0.75)	(0.25, 0.50, 0.75)	(0.25, 0.50, 0.75)	(0.50, 0.75, 1.00)	(0.75, 1.00, 1.00)
F9	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)
F10	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)	(0.75, 1.00, 1.00)

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